

## Notes

1. San Antonio City Council Committee on Small Business Development, Small Business Development: Towards a Stronger San Antonio Economy (San Antonio, Tex., Summer 1988), p. vii.
2. Ibid., p. 51.
3. Interview by Karen L. Shafer with Claudia Mora, Planner II, Department of Economic and Employment Development, San Antonio, Texas, November 15, 1989.
4. Karen Shafer, City Contract Dollars: The Minority-Owned Business Community and San Antonio's West Side (San Antonio: Tomas Rivera Center, n.d.), p. 3.
5. Interview by Karen Shafer with Dr. Damaso Oliva, Chairman, Small and Minority Business Advocacy Program Advisory Board, San Antonio, Texas, November 15, 1989.
6. Shafer, City Contract Dollars, p. 8.
7. Interview by Shafer with Dr. D. Oliva, November 15, 1989.
8. City of San Antonio, Small and Minority Business Advocacy Program, Small and Minority Business Advocacy Program Handbook for Business (San Antonio, Tex., 1988), p. 3-4.
9. Ibid., p. 1.
10. Shafer, City Contract Dollars, p. 8.
11. City of San Antonio, Small and Minority Business Advocacy Program, "Contracts Awarded: Fiscal Year 1989," October 1, 1989. (Computer Printout.)
12. Memorandum from Dr. Oliva, Chairman, Small and Minority Business Advocacy Program Advisory Board.
13. City of San Antonio, Small and Minority Business Advocacy Program, "Minority-Owned Business Listings," November 2, 1989. (Computer Printout.)
14. City of San Antonio, Small and Minority Business Advocacy Program, "Minority-Owned Business Listings," October 31, 1989. (Computer Printout.)
15. Charlotte Low Allen, "High Court Set Asides Are Set-Aside," Insight, (Feb. 20, 1989), p. 221.
16. Interview by Shafer with Dr. D. Oliva, November 15, 1989.
17. Ibid.

18. Interview by Karen Shafer with Terri Womack, Administrative Assistant, Small and Minority Business Advocacy Program, City of San Antonio, Texas, November 15, 1989.
19. Interview by Karen Shafer with Lorraine Salazar Bauer, Assistant Director, Department of Economic and Employment Development, City of San Antonio, Texas, November 15, 1989.
20. Interview by Shafer with Dr. Oliva, November 15, 1989.
21. Ibid.
22. Interview by Shafer with Ms. Bauer, November 15, 1989.
23. Interview by Shafer with Dr. Oliva, November 15, 1989.
24. Interview by Shafer with Ms. Bauer, November 15, 1989.
25. Stephen Kahn, and Michael Kaddutz, Fidelity and Surety Bonds (Advanced Risk Management Techniques, Inc., May 23, 1989).
26. McGregor Act, art. 5160, ch. 4 (Vernon 1987).
27. Texas Local Government Code 252.021, subchapter b (Vernon 1988).
28. Memo from Tim Darilek, Capital Projects Administrator, Department of Environmental Management, to San Antonio Bonding Committee, August 10, 1989.
29. Hearing before the Committee on Small Business, April 12, 1988.
30. Interview with Manuel Longoria, Budget Analyst, Small and Minority Business Advocacy Program, November 6, 1989.
31. Memo from Tim Darilek to San Antonio Bonding Committee, August 10, 1989.
32. Memo from Jose Trujillo, Budget and Management Analyst, City of San Antonio Personnel Department, to San Antonio Bonding Committee, July 28, 1989.
33. Interdepartmental memo from Stuart Summers, Director, Department of Economic and Employment Development, June 1, 1989.
34. Byrt Wammack, "Comparing San Antonio to Other of the Nation's Cities," draft report for Partnership for Hope (San Antonio, Tex.: Partnership for Hope, 1989).
35. Ibid.
36. J. Gaughan and L. A. Ferman, "Toward an Understanding of the Informal Economy," The Annals of the American Academy of Political and Social Science: The Informal Economy, vol. 493 (September 1987), pp. 15-25.

37. Carol Stack, All Our Kin: Strategies for Survival in a Black Community (New York: Harper and Row, 1974).
38. Gaughan and Ferman, "Toward an Understanding of the Informal Economy," pp. 15-25.
39. Philip Harding, The Myth of the Hidden Economy: Towards a New Understanding in the Informal Economic Activity (New York: Milton Keyes, 1989).
40. Laura Lein, "San Antonio Fieldnotes" (Austin, Tex.: The University of Texas School of Social Work, 1989). (Unpublished.)
41. Ibid.
42. Ibid.
43. Elsa Chaney and Mary Garcia Castro, eds., Muchachas No More: Household Workers in Latin America and the Caribbean (Philadelphia: Temple University Press, 1989).
44. Joseph James, "Enterprise Zones," in Local Economic Development in Texas, ed. Robert Weaver (Arlington, Texas: The Institute of Urban Studies, The University of Texas, 1986), p. 88.
45. Robert J. Newman, "Industry Migration and Growth in the South," Review of Economics and Statistics, vol. LVX, pp. 76-86.
46. H. Brinton Milward and Heidi Hosbach Newman, "State Incentive Packages and the Industrial Location Decision," Economic Development Quarterly, vol. 3, no. 3, pp. 205-8.
47. L. Jay Helms, "The Effect of State and Local Taxes on Economic Growth: A Time-Series Cross Section Approach," The Review of Economics and Statistics, vol. LXVII (November 1985), p. 574.
48. Milward and Newman, "State Incentive Packages and the Industrial Location Decision," p. 203.
49. Roger W. Schmenner, Making Business Location Decisions (Englewood Cliffs, New Jersey: Prentice-Hall, 1982).
50. Roger J. Vaughan, State Taxation and Economic Development (Washington, D.C.: The Council of State Planning Agencies, 1979).
51. Rick Leossberg and Gary Hembree, "Implementing Tax Abatement in Texas," Texas Town and City (October 1989), p. 15.
52. Julian Weiss, "Enterprise Zones are Just Part of the Answer for Reviving an Urban Economy," Governing, vol. 1, no. 2, p. 62.
53. Texas Legislature, article 5190.7, sections 2(b) and (c) (Vernon's 1987).
54. Texas, article 5290.7 (Vernon's 1987).

55. Ed Cantu, Nick Dauster, and Todd Nichols, Enterprise Zones: Spotlight on San Antonio (San Antonio: Tomás Rivera Center, 1990), p. 7.

56. Ibid., p. 8.

57. Ibid., p. 9.

58. Ibid., p. 9-10.

59. Ibid., p. 9.

60. Ibid., p. 10.

61. Ibid.

62. Ibid., p. 10-11.

63. Ibid., p. 11.

64. Stuart Butler, Enterprise Zones: Greenlining the Inner Cities (New York: Universe Books, 1981), p. 109.

65. Cantu, et. al., Spotlight on San Antonio, p. 13.

66. Sidney Plotkin, Keep Out: The Struggle for Land Use Control (Berkeley, Cal.: University of California Press, 1987), p. 77.

46. Herbert Smith, The Citizen's Guide to Zoning (Washington, D.C.: Planners Press, American Planning Association), p. 23.

68. Plotkin, Keep Out, p. 94.

69. Ibid., p. 96.

70. Ibid., p. 108.

71. City of San Antonio, Department of Planning, San Antonio Unified Development Code (San Antonio, Tex.) pp. III-22.

72. Interview with Helen Hinojosa, Planner II, Department of Planning, San Antonio, Texas, November 3, 1989.

73. Ibid.

74. Target '90, 1983 Report on the Goals for San Antonio (San Antonio, Tex., 1983), p. 42.

75. Smith, Citizen's Guide, pp. 188-189.

76. Target '90, 1989 Status Report on the Goals for San Antonio (San Antonio, Tex., 1989), p. 24.

77. Mary Brooks, "Housing Trust Funds: Lessons from Inclusionary Zoning," in Inclusionary Zoning Moves Downtown, eds. Dwight Merriam, David J. Brower, and Philip D. Tegeler (Washington, D.C.: Planners Press, 1985), p. 12.

78. Some identify redlining as the refusal to make any mortgage or home improvement loans in particular areas without regard for the individual characteristics of the borrower or the property, as though a red line had literally been drawn around certain blocks on a map. Others say that redlining occurs if the institution lends on different terms in certain areas.

79. The year 1985 was excluded as mortgage loan data were unavailable.

80. Timothy Cook, "The Residential Mortgage Market in Recent Years," Federal Reserve Bank of Richmond Economic Review, vol. 60 (September-October 1974), p. 5.

81. Ibid., p. 9.

82. Sheryl Overturf, The Community Reinvestment Act and Community Credit Needs (Masters Thesis, University of Texas, 1980), p. 11.

83. Edwin Daniel, "Redlining," Journal of Housing, vol. 32, no. 9 (October 31, 1975), p. 442.

84. Robert Voyles, "Redlining and the Home Mortgage Disclosure Act of 1975: A Decision Step to Private Urban Development," Emory Law Journal, vol. 25 (Summer 1976), p. 690.

85. The term depository institution means any commercial bank, savings bank, savings and loan association, building and loan association, homestead association or credit union which makes federally related mortgage loans as determined by the Board of Governors of the Federal Reserve System.

86. Standard metropolitan statistical areas (SMSAs) are major population centers around the U.S. designated by the Bureau of the Census. Census tracts are favored over zip code divisions because they correspond more closely with socioeconomic and physical boundaries within inner-city neighborhoods.

87. More specifically, the information to be included in the annual disclosure are the numbers and dollar values of (1) conventional mortgages, (2) government and insured loans (FHA or VA), and (3) home improvement loans.

88. Some have questioned the validity of this assumption. Because of differences among areas in the level of demand for loans, savings-to-mortgage ratios vary from one area to another. In some older neighborhoods, many homes are debt free. Valid comparisons, they argue, cannot be made between these neighborhoods and newer ones where the demand for mortgage loans is great.

89. Greenlining is the economic boycott of lenders. Two of the more well known cases of greenlining occurred in Chicago and Boston. In Chicago, community groups collected more than twenty thousand signatures to use in an effort to gain additional funds from S&Ls in the area.

90. Rochelle Standfield, "Home Loan Disclosure Plays the Numbers Game," National Journal, vol. 8, no. 50 (December 11, 1976), p. 1780.

91. Karen Shafer's report on contractors maintains that white firms are big while minority firms are small.

92. Data on contractors for the SADA program were produced by Ms. Sandra Rodriguez of SADA.

93. Annual Progress Reports provide data on the number of landlords and contractors in the SAHA program.

94. Program guidelines for both the Rental Rehabilitation and the Owner Rehabilitation programs are available in the Community Development Program Policy Guide of the City of San Antonio.

95. San Antonio Development Agency, Guide to HIP (San Antonio, Tex., 1990), p. 1.

96. Community Development Office, City of San Antonio CDBG Budget, FY 10/1/89 - 9/30/90 (San Antonio, Tex.: Community Development Office, 1989), pp.1-48.

97. Community Development Office, Community Development Program Guide of the City of San Antonio (San Antonio, Tex.: Community Dev. Office, 1989), p. 32.

98. San Antonio Development Agency, "Do You Dream of Owning a Home?" (Pamphlet.)

99. Letter from San Antonio City Councilmember Walter Martinez to Secretary Kemp, September 1988.

100. Robert Rigby, The Residents as Resource: A Public Housing Management Demonstration (Trenton: New Jersey Department of Community Affairs, 1982), p. 74.

101. The National Housing Law Project, The Subsidized Housing Handbook: How to Provide, Preserve, and Manage Housing for Lower-income People (Berkeley, Cal.: University of California Press, 1982), pp. 11-7.

102. Sarah Evans, and Henry Boyte, Free Space: The Sources of Democratic Change in America (New York: Harper and Row, 1986), p. 196.

103. D. McQuail, Mass Communication Theory (Beverly Hills, Cal.: Sage, 1987), p. 252.

104. Ibid., p. 253.

105. J. Klapper, The Effects of Mass Communications (New York: Free Press, 1960), p. 8.

106. McQuail, Mass Communication Theory, p. 253.

107. This argument is developed in D. Nimmo and J.E. Combs, Mediated Political Realities (New York: Longman, 1983).

108. Ibid., p. 26.

109. City of San Antonio, Community Development Office, The City of San Antonio, Adopted Community Development Block Grant Budget FY 1989-90 (San Antonio: The Community Development Office), p. 195.

110. Ibid., p. 195.

111. U.S. Congress, House Task Force on Community and Natural Resources, Urban Infrastructure and Economic Development in American Cities, 99th Cong., 2d. sess., 1986, p. 35.

112. Ibid.

113. City of San Antonio, The City of San Antonio, Adopted Community Development Block Grant Budget FY 1989-90, p. 195.

114. Ibid.

115. U.S. Congress, Urban Infrastructure, p. 35.

116. Ibid.

117. Ibid.

118. Ibid.

119. Douglas R. Porter and Richard B. Peiser, Financing Infrastructure to Support Community Growth, Development Component Series (Washington, D.C.: The Urban Land Institute), 1984.

120. "Revitalizing Downtown Areas," The Urban Institute, Policy and Research Report, vol. 19 (Winter/Spring 1989), p. 14.

121. Rita J. Bamberger, William A. Blazar, and George E. Peterson, Infrastructure Support for Economic Development, PAS Number 390 (American Planning Association, September 1985), p. 6.

122. Interview by Juanita C. Preciado-Hernandez with David Garza, Executive Director of the Avenida Guadalupe Association, San Antonio, Texas, December 1, 1989.

123. Ibid.

124. Avenida Guadalupe Association, Profile of the Avenida Guadalupe Association Neighborhood Revitalization Project, San Antonio, Tex., 1989, p. 2.

125. Avenida Guadalupe Association, Bylaws of Avenida Guadalupe Association, San Antonio, Tex., 1989.

126. Avenida Guadalupe Association, Funding History, San Antonio, Tex., 1989.

127. Ibid.

128. The City of San Antonio, The City of San Antonio. Adopted Community Development Block Grant Budget FY 1989-90, (San Antonio: The Community Development Office).

129. Avenida Guadalupe Association, El Parían Retail Institute, San Antonio, Tex., 1989.

130. Ibid.

131. KSAT channel 12, San Antonio, Texas. Presentation of KSAT 12 Consumer Profiles. Information to El Parían Mercado, 1989, p. 2.

132. The City of San Antonio, The City of San Antonio. Adopted Community Development Block Grant Budget FY 1989-90, p. 5.

133. Ibid., p. 2.

134. Ibid.



## Bibliography

- "Defining a Business Can Be Frustrating." San Antonio Light (May 12, 1989).
- "Immigrant Business Development in New York." International Migration Review, vol. xxiii, no. 1, pp. 48-72.
- Agarwala, N. The Development of a Dual Economy: A Theoretical Analysis. Calcutta: K.P. Bagchi, 1983.
- Aldrich, H., "Ethnic Advantage and Minority Business Development." In Ethnic Community in Business. Edited by R. Ward. Cambridge: Cambridge University Press, 1984.
- Allen, Charlotte Low. "High Court Set Asides Are Set-Aside." Insight (February 20, 1989), p. 221.
- Althaus, D., "Bad for Business: Exodus of Illegals Hurts Merchants in Hispanic Community." Dallas Times Herald (February 15, 1987), p. 1.
- Altheide, D.L. Creating Reality: How TV News Distorts Events. Beverly Hills: Sage Publications, 1976.
- Annis, Sheldon, and Jeffrey Franks. "The Idea, Ideology, and Economics of the Informal Sector: The Case of Peru." Grassroots Development, vol. 13, no. 1 (1989), pp. 9-22.
- Avenida Guadalupe Association. By Laws of Avenida Guadalupe Association. San Antonio, Tex., 1989.
- Avenida Guadalupe Association. El Paríen Retail Institute. San Antonio, Tex., 1989.
- Avenida Guadalupe Association. Funding History. San Antonio, Tex., 1989.
- Avenida Guadalupe Association. Profile of Avenida Guadalupe Association Neighborhood Revitalization Project. San Antonio, Tex., 1989, p. 2.
- Bamberger, Rita J., William A. Blazar, and George E. Peterson, Infrastructure Support for Economic Development. PAS Number 390, American Planning Association, September, 1985.
- Bauer, Lorraine Salazar. Assistant Director, Department of Economic and Employment Development, City of San Antonio, Texas. Interview, November 15, 1989.
- Baylor, Ronald H., ed. Neighborhoods in Urban America. Port Washington: Kennikat Press, National University publications, 1982.
- Blumer, J.G., and E. Katz, eds. The Uses of Mass Communications: Current Perspectives on Gratifications Research. Beverly Hills: Sage, 1974.

- Bolden, Lee. Purchasing Officer, Purchasing and General Services, City of San Antonio, San Antonio, Texas. Telephone interview, November 7, 1989.
- Bonacich, E., and J. Modell, The Economic Basis of Ethnic Solidarity. Berkeley: University of California Press, 1980.
- Brintnall, Michael, and Roy E. Green, "Comparing State Enterprise Zone Programs: Variations in Structure and Coverage." Economic Development Quarterly, vol. 2, no.1 (February 1988), pp. 50-68.
- Brooks, Mary E. "Housing Trust Funds: Lessons from Inclusionary Zoning." Inclusionary Zoning Moves Downtown. Dwight Merriam, David J. Brower, and Philip D. Tegeler, editors. Washington, D.C.: Planners Press, 1985.
- Butler, Stuart N. Enterprise Zones: Greenlining the Inner Cities. New York: Universe Books, 1981.
- Cantu, Edward, Nick Dauster and Todd Nichols, Enterprise Zones: Spotlight on San Antonio (San Antonio: Tomas Rivera Center, 1990).
- Cardenas, Gilberto. "The Impact of Immigration in the Ethnic Enterprise." Chicano-Mexicano Relations. Mexican-American Studies #4. University of Houston, 1986.
- Cardenas, Gilberto, Rudolfo de la Garza, and Niles Hansen. "Mexican Immigrants and the Chicano Ethnic Enterprise: Reconceptualizing an Old Problem." In Mexican Immigrants and Mexican Americans: An Evolving Relation. Edited by Harley Browning and Rudolfo de la Garza. Austin: Center for Mexican American Studies, University of Texas, 1986.
- Casey, Rick. "Local Affirmative Action All Tied Up in the Politics of Business." San Antonio Light (September 21, 1988), p. A-12.
- Casillas, Mary Lou. President, "Our Casas Resident Council" and President, Villa Tranchese public housing project residents' association. Telephone interview, December 1989.
- Chaney, Elsa M., and Mary Garcia Castro, eds. Muchachas No More: Household Workers in Latin America and the Caribbean. Philadelphia: Temple University Press, 1989.
- City of San Antonio. Department of Planning. San Antonio Unified Development Code. San Antonio, Texas, September 1989.
- City of San Antonio. One Stop Business Information Center. Business Development Incentives. San Antonio, Texas, 1989.
- City of San Antonio. Charter of the City of San Antonio. San Antonio, Texas, December 1951.
- City of San Antonio. Small and Minority Business Advocacy Program. "City Council Approved Contract Projects." October 31, 1989. (Computer printout.)

- City of San Antonio. Small and Minority Business Advocacy Program. "Minority-Owned Business Listing." November 2, 1989. (Computer printout.)
- City of San Antonio. Small and Minority Business Advocacy Program. Small and Minority Business Advocacy Program Handbook for Business. San Antonio, Texas, 1988
- City of San Antonio. Community Development Office. City of San Antonio. Adopted CDBG Budget. San Antonio: Community Development Office, 1989.
- City of San Antonio. Purchasing and General Services. "Summary of Awards October 1, 1988-September 30, 1989." October 15, 1989. (Computer printout.)
- City of San Antonio. City of San Antonio Codes. Ordinance 69403. May 3, 1989 (Non-Discrimination Ordinance.)
- City of San Antonio. Small and Minority Business Advocacy Program. "City Council Approved Contract Projects: Fiscal Year 1989." October 1, 1989. (Computer printout.)
- City of San Antonio. Small and Minority Business Advocacy Program. "Contracts Awarded: Fiscal Year 1989." October 1, 1989. (Computer printout.)
- City of San Antonio. Small and Minority Business Advocacy Program. Small and Minority Business Advocacy Program Handbook for Business. San Antonio, Texas, 1988.
- City of San Antonio. Small and Minority Business Advocacy Program. "Minority-Owned Business Listing." November 2, 1989. (Computer printout.)
- Cohen, R. "The Work Conditions of Immigrant Women Live-In Domestics: Racism, Sexual Abuse and Invisibility." Resources for Feminist Research, vol. 16 (1987), pp. 36-38.
- Community Development Office. Community Development Program Policy Guide of the City of San Antonio. San Antonio, Texas, November 1989.
- Community Development Office. City of San Antonio Grantee Performance Report - October 1, 1980 through September 30, 1987. San Antonio, Texas, 1988.
- Community Development Office. City of San Antonio Grantee Performance Report - October 1, 1980 through September 30, 1988. San Antonio, Texas, 1989.
- Constantantakis, Patti, and Tonia Norman, The Media and the West Side: Not Just Another Crime Story. December 1989. (Computer printout.)
- Council of State Governments. States Build Their Own Enterprise Zones. The Council of State Governments. Lexington, Kentucky: 1985.
- de la Garza, Rodolfo, et. al. "The Effects of IRCA on Businesses Known to Have Economic Relations with Undocumented Immigrants: A Report to the Sloan Foundation." Austin: Texas Population Research Center, University of Texas, 1988.

- Denton, John A. "The Underground Economy and Social Stratification." Sociological Spectrum, vol. 5 (1985), pp. 31-42.
- Dow, L.M. Jr. "High Weeds in Detroit: The Irregular Economy Among a Network of Appalachian Migrants." Urban Anthropology, vol. 6, no. 2 (1977), pp. 11-128.
- Dult, A.K. Trade and Welfare in a Dual Economy. Miami, 1985.
- Evans, Sara M., and Harry C. Boyte. Free Spaces: The Sources of Democratic Change in America. New York: Harper & Row, 1986.
- Ferman, Louis, ed. The Annals of the American Academy of Political and Social Science: The Informal Economy. Vol. 493. Newbury Park, Cal.: Sage Publications, September 1987.
- Fisher, P.L., and R.L. Lowenstein, eds. Race and the News Media. New York: Fredrick A. Praeger, 1967.
- Friedmann, John, and Mauricio Salguero. "The Barrio Economy and Collective Self-Empowerment in Latin America: A Framework and Agenda for Research." In Power, Community and the City. Comparative Urban and Community Research, vol. 1 (1988), p. 3.
- Fritz, Randy. "Who Pays Texas Taxes?" In Rethinking Texas Taxes. Final Report of the Select Committee On Tax Equity. Volume 2. Analysis of the Tax System. Edited by Billy C. Hamilton. Austin: Select Committee on Tax Equity, 1989.
- Gans, H.J. Deciding What's News. New York: Random House, 1979.
- Garcia, F. Chris, Latinos and the Political System. Notre Dame, Indiana: University of Notre Dame Press, 1988.
- Garcia, F. Chris, La Causa Politica. Notre Dame, Indiana: University of Notre Dame Press, 1974.
- Garza, David. Executive Director, Avenida Guadalupe Association, San Antonio, Texas. Interview, December 1989.
- Gaughan, J., & L.A. Ferman. "Toward an Understanding of the Informal Economy." The Annals of the American Academy of Political and Social Science: The Informal Economy, vol. 493 (September 1987), pp. 15-25.
- Gonzales, J.L. The Tertiary Labor Force and the Role of the Undocumented Laborers in the American Economy. El Paso, Texas, 1984.
- Gothoskar, S. "Free Trade Zones: Pitting Women Against Women." Economic and Political Weekly, vol. 21, no. 34, 1986.
- Grassroots Development. "Rethinking the Informal Sector: An Interview with Maria Otero." Grassroots Development, vol. 13, no. 1, 1989, pp. 3-8.

- Grether, David M., and Peter Mieszkowski. "The Effects of Nonresidential Land Uses on the Prices of Adjacent Housing: Some Estimates of Proximity Effects." Journal of Urban Affairs, vol. 8, no. 1 (July 1980), pp. 1-15.
- Grossman, Eliot L. Brezin. "El Impacto del IRCA sobre la Comunidad Mexicana y Centroamericana en Los Angeles, California: El Caso de los Jornaleros." Paper presented at the Seminar on International Migration in Mexico, organized by the National Council of Population, Cocoyoc, Morelos, Mexico, October 4-6, 1989.
- Hagan, Everett. On the Theory of Social Change. Homewood, Ill.: Dorsey Press, 1962.
- Hansen, Niles, and Gilberto Cardenas, "Immigrant and Native Ethnic Enterprises in Mexican-American Neighborhoods: Differing Perceptions of Mexican Immigrant Workers." International Migration Review, vol. xxii, no. 2 (1988).
- Harding, Philip. The Myth of the Hidden Economy: Towards a New Understanding in the Informal Economic Activity. Philadelphia: Milton Keynes, 1989.
- Hayes-Bautista, David, Werner Schink, and Jorge Chapa. Hispanic Shoppers. Washington, D.C.: Food Marketing Institute, 1984.
- Helms, L. Jay. "The Effect of State and Local Taxes on Economic Growth: A Time Series-Cross Section Approach." The Review of Economics and Statistics, vol. 67 (November 1985), pp. 574-582.
- Hinojosa, Helen. Planner II, Department of Planning, City of San Antonio, Texas. Interview, November 3, 1989.
- Hornsby, Frank. Deputy Executive Director, San Antonio Housing Authority. Telephone interview, November 1989.
- James, Joseph. "Enterprise Zones." In Local Economic Development in Texas. Edited by Robert R. Weaver. Arlington: The Institute of Urban Studies, The University of Texas, 1986.
- James, Franklin J., and T. A. Clark. "Minority Business in Urban Economies." Urban Studies, vol. 24 (1987).
- Johnson, Thomas G., Brady J. Deaton, and Edward Segarra. Local Infrastructure Investment in Rural America. Boulder and London: Westview Press, 1988.
- Keith, Nelson W., and Novella Zett Keith. New Perspectives on Social Class and Socioeconomic Development in the Periphery. New York: Greenwood Press, 1988.
- Klapper, J. The Effects of Mass Communications. New York: Free Press, 1960.
- KSAT Channel 12. Presentation of KSAT 12 Consumer Profiles. Information to El Parian Mercado. San Antonio: KSAT Channel 12, 1989.

- Lein, Laura. "San Antonio Fieldnotes." School of Social Work, The University of Texas at Austin, 1988-1989. (Books 1-3 unpublished material.)
- Lein, Laura. "Children and Child-Serving Institutions: A View from within the Community." Research Proposal 1988. School of Social Work, The University of Texas at Austin.
- Light, Ivan. Majority and Minority: The Dynamics of Race and Ethnicity in American Life. Newton, Mass.: Allyn & Bacon, 1985.
- Light, Ivan. Ethnic Enterprise in America. Berkeley: University of California Press, 1972.
- Lippmann, W. Public Opinion. New York: Harcourt Brace, 1922.
- Loessberg, Rick, and Gary Hembree. "Implementing Tax Abatement in Texas." Texas Town and City (October 1989), pp. 15-24.
- Mangan, Betty. Coordinator, Day Labor Program, Texas Employment Commission, San Antonio, Texas. Telephone interview, November 1989.
- Manpower Demonstration Research Corporation (MDRC). Tenant Management Findings from a Three-Year Experiment in Public Housing. Cambridge, Mass.: Ballinger Publishing, 1981.
- Mata, Celia. Clearinghouse Coordinator, Coalition for Humane Immigration Rights of Los Angeles, Los Angeles, California. Telephone interview, October, 1989.
- McDermant and Roth. "The Social Organization of Behavior: Interactional Approaches." Annual Review of Anthropology, vol. 7, pp. 321-345.
- McGregor Act, art. 5160, ch. 4 (Vernon 1987).
- McQuail, D. Mass Communication Theory. Beverly Hills: Sage, 1987.
- Milward, H. Brinton, and Heidi Hosbach Newman. "State Incentive Packages and the Industrial Location Decision." Economic Development Quarterly, vol. 3, no. 2 (August 1989), pp. 203-22.
- Model, Susan. "A Comparative Perspective on the Ethnic Enclave: Blacks, Italians, and Jews in New York City." International Migration Review, vol. 19, no. 1 (1985), pp. 64-81.
- Montejano, David. Anglos and Mexicans in the Making of Texas, 1836-1986. Austin: University of Texas Press, 1987.
- Moore, Paula. "Firm Challenges Via Choice for Dome Environment Study." San Antonio Business Journal, April 10, 1989.
- Mora, Claudia. Planner II, Department of Economic and Employment Development, City of San Antonio, Texas. Interview, November 15, 1989.

- Nasworthy, Carol. "The Unemployment and Marginal Women Worker." Proceedings of Women, Technology, and Employment: the Labor Force in the Future: Workplace 2000. The University of Texas at Austin, December 10, 1987, pp. 96-104.
- National Housing Law Project. The Subsidized Housing Handbook: How to Provide, Preserve, and Manage Housing for Lower-Income People. Berkeley, Cal.: National Law Project, 1982.
- Newman, Robert J. "Industry Migration and Growth in the South." The Review of Economics and Statistics, vol.65 (February 1983), pp. 76-86.
- Nimmo, D., and J.E. Combs. Mediated Political Realities. New York: Longman, 1983.
- O'Connell, Linda Matys. "Pie Serving." Currents (June 1-14, 1989).
- Office of the City Manager. Annual Progress Report. San Antonio, Texas, August 1987.
- Office of the City Manager. Annual Progress Report. San Antonio, Texas, September 1986.
- Office of the City Manager. Annual Progress Report. San Antonio, Texas, August 1988.
- Office of the City Manager. Annual Progress Report. San Antonio, Texas, August 1989.
- Oliva, Damaso. Chairman, Small and Minority Business Advocacy Program Advisory Committee, City of San Antonio, Texas. Interview, November 15, 1989.
- Oliva, Damaso. Chairman, Small and Minority Business Advocacy Program Advisory Board and Manager, San Antonio. Memorandum to Advocacy Advisory Committee Members, Assistant City Manager, and Department Heads, November 16, 1989.
- Plotkin, Sidney. Keep Out: The Struggle for Land Use Control. Berkeley: University of California Press, 1987.
- Porter, Douglas R., and Richard B. Peiser. Financing Infrastructure To Support Community Growth. Washington, D.C.: Urban Land Institute, 1984.
- Portes, Alejandro, and Robert D. Manning. "The Immigrant Enclave: Theory and Empirical Examples." In Ethnicity: Structure and Process. New York: Academic Press, 1986.
- Portes, Alejandro, and Robert D. Manning. Ethnicity: Structure and Process. New York: Academic Press, 1984.
- Portes, Alejandro. Urban Poverty: A Comparison of Latin American and United States Experience. Los Angeles: School of Architecture and Urban Planning, University of California, 1975.
- Portes, Alejandro, M. Casells, and L.A. Benton, eds. The Informal Economy: Studies in Advanced and Less Developed Countries. Baltimore: John Hopkins Press, 1989.

- Portes, Alejandro, and Robert D. Manning. "The Immigrant Enclave: Theory and Empirical Example." In Ethnicity: Structure and Process. New York: Academic Press, 1985.
- Portes, Alejandro, and Kenneth Wilson. Majority and Minority: The Dynamics of Race and Ethnicity in American Life. Newton, Mass.: Allyn & Bacon, 1985.
- Pruder, John. Target '90/Goals for San Antonio: How the West Side was Impacted. December 13, 1989. (Computer printout.)
- Rangel, Fernando. Social worker, Good Samaritan Center, San Antonio. Telephone interview, November 1989.
- Rigby, Robert J. The Residents as Resource: A Public Housing Management Demonstration in Jersey City. Trenton, New Jersey: State of New Jersey, January 1982.
- Rodriguez, Sandra M. Rehabilitation Loan Supervisor, San Antonio Development Agency, San Antonio, Texas. Interviews with officials.
- Romero, M. "Domestic Service in the Transition from Rural to Urban Life: The Case of the Chicana." Women's Studies, vol. 13, no. 3 (1987), pp. 199-222.
- Rose, Leslie. Housing Research & Development Program, University of Illinois - Champaign/Urbana. Telephone interview, November 1989.
- Ryans, John K., and William L. Shanklin. Guide to Marketing for Economic Development: Competing in America's Second Civil War. Ohio: Publishing Horizons, Inc., 1986.
- Salcedo, Consuelo. "Mexican-American Socio-Cultural Patterns." Masters thesis, University of Southern California, 1955.
- San Antonio City Council Committee on Small Business Development. Small Business Development: Towards a Stronger San Antonio Economy. San Antonio, Texas, Summer 1988.
- San Antonio Development Agency. Community Development Program Policy Guide. San Antonio, Texas, March 1986.
- Sanders, Jimmy M., and Victor Nee. "Ethnic Solidarity, Enclave Economies, and Segmented Labor Markets: Chinese and Cuban Immigrants." Paper presented at the American Society of Anthropologists meeting in Washington, D.C., 1985.
- Schwartz, David C., Richard C. Ferlauto, and Daniel N. Hoffman. A New Housing Policy for America: Recapturing the American Dream. Philadelphia: Temple University Press, 1988.
- Sethuraman, S. V. Urban Informal Sector in Developing Countries: Employment, Poverty and Environment. Geneva: International Labour Office, 1981.
- Shafer, Karen. "City of San Antonio Contracts, the Minority Community and the West Side: Implications and Issues." San Antonio, Tex.: Tom's Rivera Center, 1990.



- Shlay, Anne B., and Peter H. Rossi. "Keeping Up the Neighborhood: Estimating the Net Effects of Zoning." American Sociological Review, vol. 46, no. 6 (December 1981), pp. 703-19.
- Sixty Minutes. "Doing Business with City Hall." CBS News, vol. 21, no. 35, May 21, 1989.
- Smith, Herbert H. The Citizen's Guide to Zoning. Washington, D.C.: Planners Press, American Planning Association, 1983.
- Sotomayor, Marta. "Mexican-American Interaction with Social Systems." Social Casework (May 1971), pp. 316-22.
- Stack, Carol. All Our Kin: Strategies for Survival in a Black Community. New York: Harper and Row, 1974.
- Sternlieb, George, and David Listokin. New Tools for Economic Development: The Enterprise Zone, Development Bank, and RFC. Piscataway, New Jersey: Center for Urban Policy Research, Rutgers University, 1981.
- Sweet, Morris, L. Industrial Location Policy for Economic Revitalization: National and International Perspectives. New York: Praeger Publishers, 1981.
- Tadouse, Wilson. Task force on Crime Prevention and Code Enforcement, Cattleman Square Association, San Antonio, Texas. Telephone interview, March 1990.
- Talbot, Allan R. The Evolution of the National Tenant Management Demonstration Program. February 1977. (Unpublished.)
- Tanzi, Vito, ed. The Underground Economy in the United States and Abroad. Lexington, Mass.: Lexington Books, 1982.
- Target '90. 1983 Report on the Goals for San Antonio. San Antonio, Texas, 1983, p. 42.
- Target '90. 1989 Status Report on the Goals for San Antonio. San Antonio, Texas, 1989, p. 24.
- Tarr, Joel A. "The Evolution of the Urban Infrastructure in the Nineteenth and Twentieth Centuries." In Perspectives on Urban Infrastructure. Edited by Royce Hanson. Washington, D.C.: National Academy Press, 1984.
- Texas Civil Code. art. 2368a, sec. 2 (Vernon 1971).
- Texas Local Government Code 252.021, subchapter b (Vernon 1988).
- Tokman, Victor E. "An Exploration into the Nature of Informal-Formal Sector Interrelationships." Regional Employment Program for Latin America and the Caribbean. Santiago, Chile: Programa Regional del Empleo para America Latina y el Caribe, 1977.

Torres-Venema, Lupe. Former member of the Board of Directors, San Antonio Housing Authority. Telephone interview, November 1989.

Tussig, A.D. Poverty in a Dual Economy. New York, 1975.

U.S. Congress. House. Task Force on Community and Natural Resources. Urban Infrastructure and Economic Development in American Cities. 99th Cong., 2d. sess., 1986.

Urban Institute. "Revitalizing Downtown Areas." In The Urban Institute Policy and Research Report, no. 19 (Winter/Spring 1989).

Valdez, A. "Residential Patterns of Chicanos, Undocumented Mexicans, and Anglos in San Antonio, Texas." In Mexican Immigrants and Mexican-Americans: an Evolving Relation. Edited by H.L. Browning and Rodolfo de la Garza. Austin: Center for Mexican American Studies, University of Texas, 1986, pp. 120-37.

Valdez, Alvarado. "Chicano Used Car Dealers: A Social World in Microcosm." Urban Life, vol. 13, nos. 2-3 (1984), pp. 229-46.

Valdez, Jude. Director, The University of Texas at San Antonio College of Business Center for Economic Development, San Antonio, Texas. Interview, October 27, 1989.

Vasquez, Gary. Executive Director, Cattleman Square Association, San Antonio, Texas. Interview, March 1990.

Vaughan, Roger J. State Taxation and Economic Development. Washington, D.C.: The Council of State Planning Agencies, 1979.

Villalon, Suzanne. "Minority Assistance Business Program." Austin: Lyndon B. Johnson School of Public Affairs, University of Texas, 1990.

Wammack, Byrt. "Comparing San Antonio to Other of the Nation's Cities." Draft Report for Partnership for Hope, San Antonio, Texas, 1989.

Weinstein, Banard L., and Harold Gross. "Tax Abatement Fever is Getting Out of Hand." Austin American Statesman, Capital Business Section (November 27, 1989), p. 8.

Weiss, Julian. "Enterprise Zones are Just Part of the Answer for Reviving an Urban Economy." Governing, vol. 1, no. 2 (August 1988), pp. 57-63.

Wermiel, Stephen. "High Court Again Rebuffs a Law on Affirmative Action Contracts." Wall Street Journal (March 7, 1989), p. B-8.

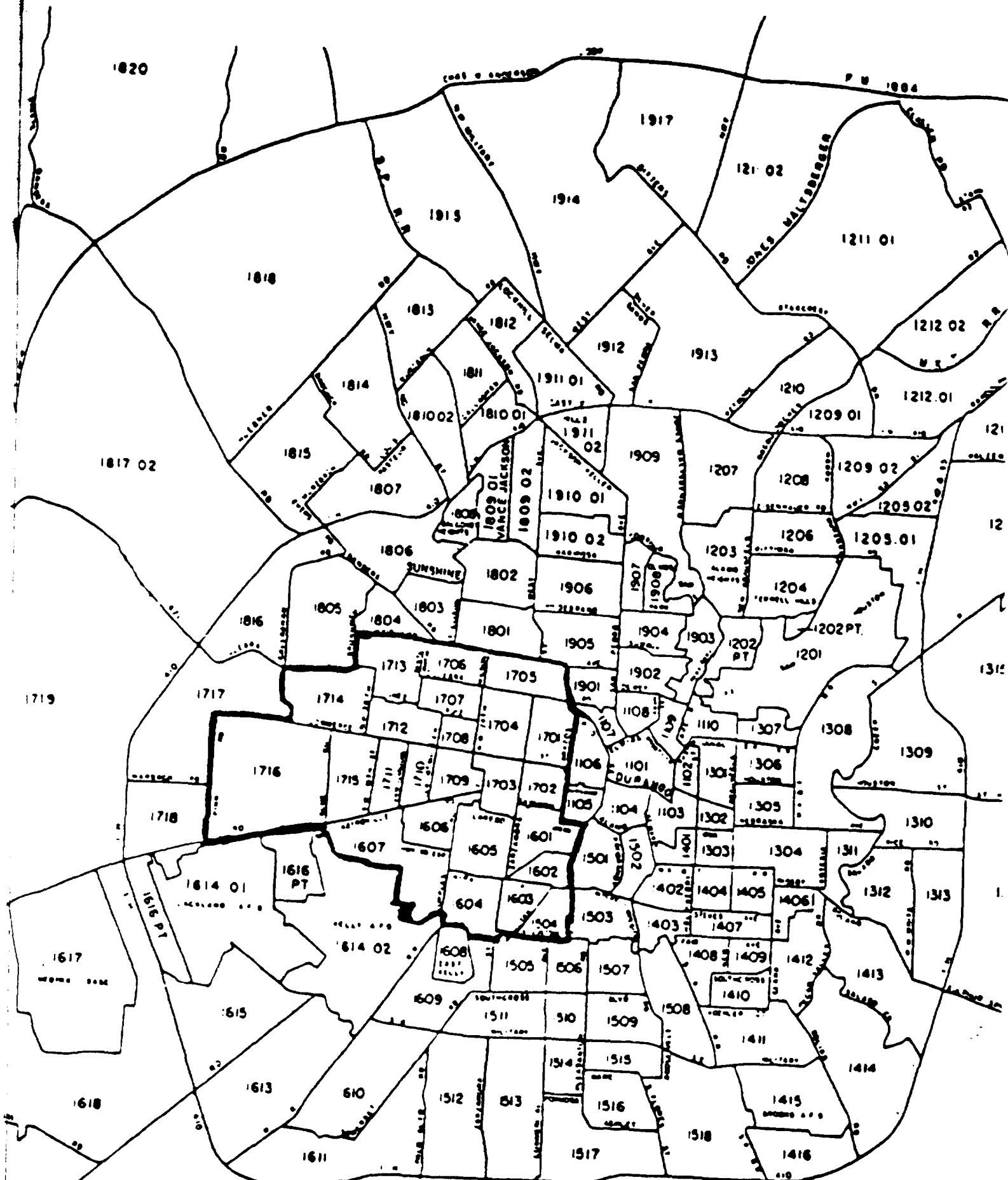
Wilson, Kenneth L., and W.A. Martin. "Ethnic Enclaves: A Comparison of the Cuban and Black Economies in Miami." American Journal of Sociology, vol. 88, no. 2 (1982), pp. 135-59.

Womack, Terri L. Administrative Assistant, Small and Minority Business Advocacy Program, City of San Antonio, Texas. Interview, November 15, 1989.

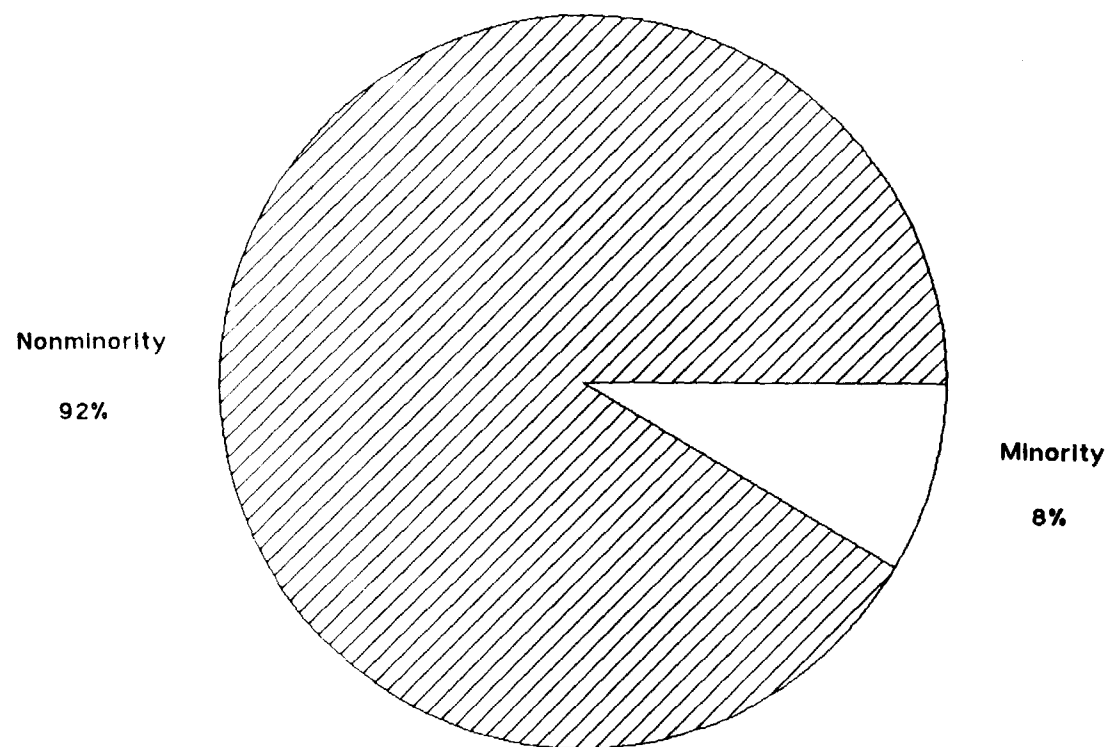
Womack, Terri L. Administrative Assistant, Small and Minority Business Advocacy Program, City of San Antonio, Texas. Interview, October 27, 1989.

Young, Earl. "The Integrative Role of Entrepreneurs in the Development of the U.S. Hispanic Community." In Hispanic Business and Economy in the 1980s. Edited by Armando R. Triana. Chicago: DePaul University Press, 1983, pp. 73-87.

## Appendix A. West Side Boundaries



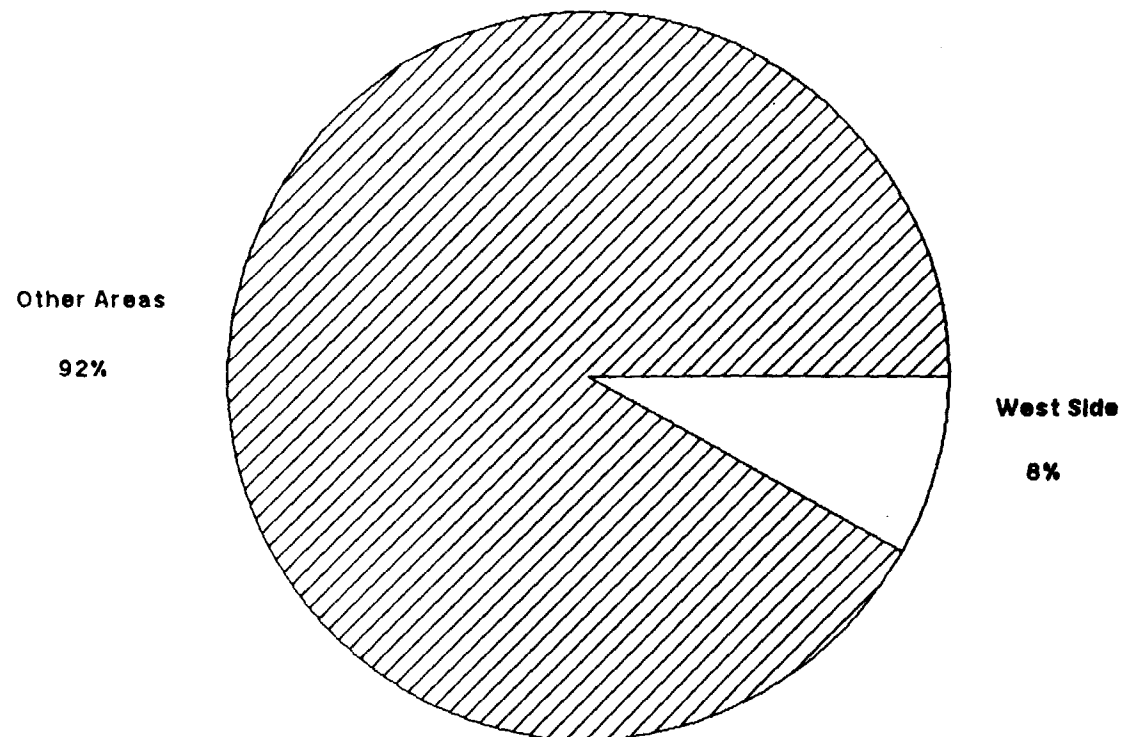
**Appendix B.1. City Council Awards  
Fiscal Year 1989**



**Total Awards -- \$112 Million**

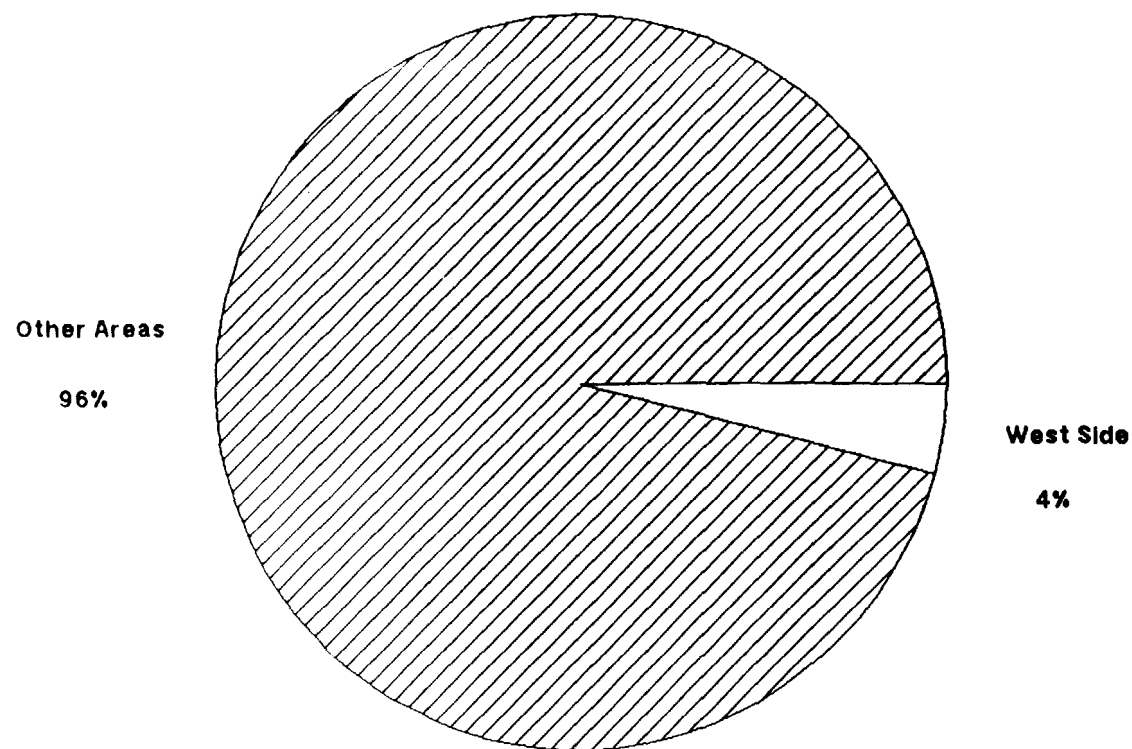
Source: Small and Minority Business Advocacy Program  
Computer Printout, San Antonio, Tex., 1989.

**Appendix B.2. Certified Minority-Owned Firms on the West Side  
General Service Firms as of November 11, 1989**



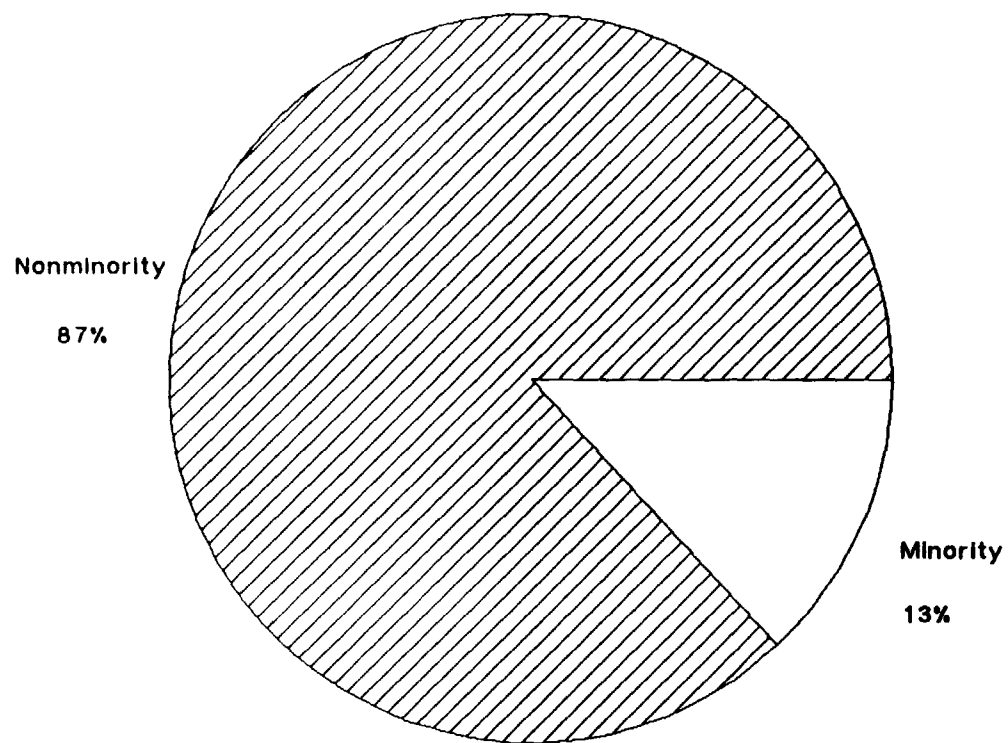
Source: Small and Minority Business Advocacy Program  
Computer Printout, San Antonio, Tex., 1989.

**Appendix B.3. Certified Minority-Owned Firms on the West Side  
Professional Service Firms as of November 11, 1989**



Source: Small and Minority Business Advocacy Program  
Computer Printout, San Antonio, Tex., 1989.

**Appendix C.1. City of San Antonio Total Contracts  
Fiscal Year 1989**

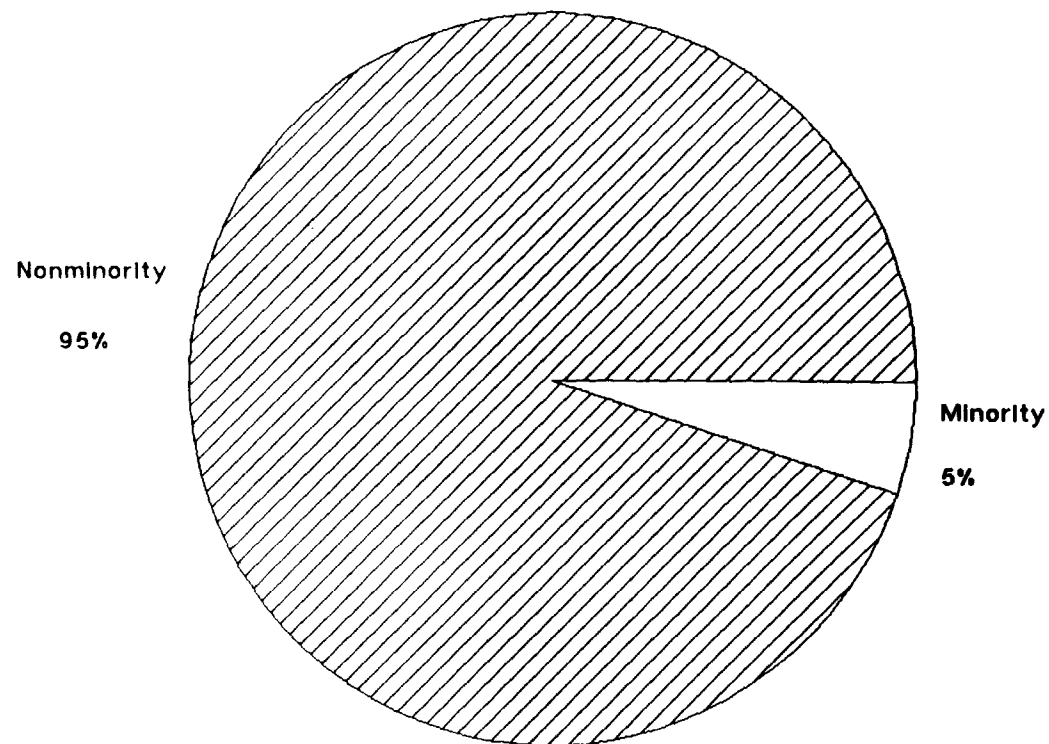


**Total Awards -- \$178 Million**

**Source: Small and Minority Business Advocacy Program  
Computer Printout, San Antonio, Tex., 1989.**



**Appendix C.2. City of San Antonio Expenditures on  
Construction Contracts, Fiscal Year 1989**



**Total Awards -- \$95,950,951**  
**Minority Participation Goal -- 20%**

Source: Small and Minority Business Advocacy Program  
Computer Printout, San Antonio, Tex., 1989.